

STATE OF WISCONSIN Department of Employee Trust Funds

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Correspondence Memorandum

Date: October 1, 2019

To: Wisconsin Deferred Compensation Board

From: Shelly Schueller, Director Wisconsin Deferred Compensation Program

Subject: 2019 Strategic Partnership Plan Year-to-Date Review

This memo is for informational purposes only. No Board action is required.

The 2019 Strategic Partnership Plan approved by the Board in November 2018 identified specific enhancements and initiatives on which staff was directed to focus and the metrics used to measure the results. As shown on the attached 2019 WDC scorecard update, Empower Retirement staff has been working to meet the goals for the year and will present details at the Board meeting via a PowerPoint presentation. 2019 goals and highlights as of September 30, 2019, include:

- <u>Employee participation</u>. Goal: Increasing participation by 2.5%, which is the same percent increase as the past three years. As of September 30, 2019, inforce accounts have grown by 2.1%.
- <u>Employer participation</u>. Goal: Maintaining the same goal as 2018 of adding eight new employers in 2019 and attending more than 45 benefit fairs. The WDC has already added 8 new employers as of September 30, 2019 and is scheduled to attend more than 60 benefit fairs this fall.
- <u>Asset Allocation.</u> Goal: In addition to sharing news related to investment option lineup changes, the 2019 asset allocation goal included enrolling 600 new managed account users during the "free look" period. As of September 30, 2019, 1,134 participants had taken advantage of the "free look" and enrolled in the managed account service.
- <u>Education and Learning</u>. Goal: Holding 2,000 individual meetings and 350 group meetings to date and providing a webinar for both participants and employers. As of September 30, 2019, the WDC had 1,957 individual retirement readiness

Reviewed and approved by Matt Stohr, Administrator, Division of Retirement Services

Board	Mtg Date	Item #
DC	10.31.19	12A

Matt Stol

Electronically Signed 10/4/19

2019 SPP Year to Date October 1, 2019 Page 2

reviews and 301 group meetings. An employer webinar was held on September 19, 2019 to update employers on payroll processes and new services.

• <u>Retention</u>. Goal: 2.5% in-force growth. As of September 30, 2019, in-force growth was 2.1%. The 2019 efforts to retain accounts have focused on using targeted marketing for the "stay on track" campaign, articles in the WDC newsletter, encouraging near retirees and retirees to meet with a WDC representative, and promoting National Retirement Security Week in October 2019.

Staff from ETF and Empower Retirement will be available at the meeting to answer any questions.

Attachment A: 2019 Scorecard Update and Communications Calendar Attachment B: 2019 YTD Campaign Results

2019 Scorecard Update



	Goal/Action item	Tools adopted	Results desired	Results as of 9/30/19
Enrollment	Increase in-force accounts by enrolling new participantsAdd new employers	New enrollment campaign(s)Employee and Employer	 2.5% in-force growth 8 new employers Attend 2-3 conventions Attend 45+ benefits fairs 	 2.1% in-force growth 8 new employers adopted 2 conventions attended 60+ benefits fairs scheduled to attend
Asset Allocation	 Help participants properly diversify 	 MTR upgrade & Free Look Fund changes DB Feed Pilot targeting participants (50+, 80%+ equity exposure) Communicate fund change(s) 	 Enroll 600+ users in MTR during Free Look 	 1,134 MTR users during Free Look period
Education	Complete retirement readiness reviews	 Participant Education Retirement Readiness Reviews Group meetings CIT webinar Employer Education Payroll transformation ACH Termination dates Employer webinar 	 Conduct 2,000 Retirement Readiness Reviews 350 group meetings 	 1,957 Retirement Readiness Reviews 301 Group Meetings
	Goal/Action item	Tools adopted	Results desired	
Retention	 Increase in-force accounts by retaining accounts 	 Increased communication efforts Total Advice Solution (TAS) <i>Retirement Solutions Group (RSG)</i> 	• 2.5% in-force growth	• 2.1% in-force growth



RETIREMENT

2019 WDC Communications Calendar

	Q1	Q2	Q3	Q4
THEME	Brand refresh including MTR name and DB feed update	MTR 90 Day Free Look from AAG	Enrollment (State EEs Only) and Survey	Retention (1Q/4Q & 2Q/3Q)
TARGET	All participants about the brand, MTR name, DB feed update, and fund changes	Those not enrolled in MTR	36,000 eligible employees All WDC participants	Encourage participants to stay in the program after retirement.
KEY MESSAGES	New look, MTR name, addition of the DB feed, and fund changes - Same program with a fresh look and a few updates	Enroll in MA meet your retirement goal	Enroll in the WDC Take the survey and let us know what you think about the WDC	Stay on track with the WDC in retirement
TACTICS	 Brand refresh/MTR/DB Feed Refresh the website Refresh fliers Refresh brochures Refresh emails Refresh presentations Refresh easel banner Announcement Tactics Email to all ppts Newsletter article Statement narrative Pre login web bulletin Post login message Tweets 	 MTR 90 Day Free Look Campaign Video Targeted email Targeted postcard mailing Tweets Fund Change(s) Statement narrative Newsletter article Employer Newsletter 	 Enrollment Campaign Video Targeted/self-send email Website banner Tweets Participant Survey Campaign Pre login web tile Pre login bulletin Post login message Email Tweets Employer Survey	 Stay in the Plan campaign Biannual postcard Biannual email National Retirement Security Week Campaign Tactics TBD Annual Updates Update the library of materials
ONGOING	 Employer outreach and training to include employer payroll education to move paperless Attend benefits fairs, 2019 Clerks convention and 1-2 additional conventions Employer plan reviews as needed/requested 			



Wisconsin Deferred Compensation (WDC) Program



2019 YTD Campaign Results

Emily Lockwood State Director

9/30/2019



Helping You Turn Over a New Retirement Leaf

Update on WDC Initiatives

- 1. Brand Refresh
- 2. MTR 90 Day Free Look
- 3. Employer Newsletter
- 4. Employer Webinar
- 5. Fund Changes
- 6. Ongoing Stay in the Plan Campaign
- 7. Employee Survey
- 8. Enrollment Campaign



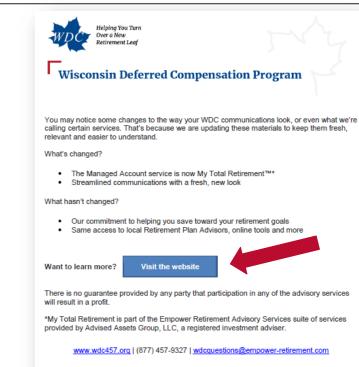
1. Brand refresh including MTR name change



RETIREMENT

1. Brand refresh including MTR name change metrics

Email launch date	April 9, 2019	
Email participants	Need to get	
Open Rates	48.0% (23.3% industry average)	
Clicked <i>Visit the website</i> 95.0%		
Sent to all participants		





2. My Total Retirement[™] 90 Day Free Look from AAG

Targeted Postcard Mailing

Targeted Email



My Total Retirement^{™1}

Let our experienced investment professionals create a personalized retirement strategy for you. We get to know your individual situation, consider your goals and monitor your plan to help you reach the future you want. Try it free for 90 days2 with no obligation.3

Or, if you'd like to manage your own investments, you can simply take advantage of our Online Advice service. The choice is yours.



GET STARTED

or

Key benefits

· We do the work for you Personal Investment strategy Ongoing monitoring and management Helps you be better prepared

Watch the video >>

My Total Retirement

There is no guarantee that participation in any of the advisory services will result in a profit or that the account will outperform a self-managed portfolio invested without assistance



Flyer



Wisconsin Deferred Compensation Program

Let our experienced investment professionals create a strategy for you We get to know your individual situation, consider your goals and monitor your plan to help you reach the future you want. Or, if you'd like to manage your own investments, you can simply take advantage of our Online Advice. The choice is yours.

Experience the benefits for yourself

investment professionals.

- · Personalize your strategy with your goals and financial situation in mind
- · Gain confidence by having a team of investment professionals do the work for you.
- more at www.wdc457.org · Reach your goals with advice and guidance from experienced

Limited-time offer Sign up by 8/31/2019 to have

Contact an investment

adviser representative at

(877) 457-WDCP (9327) or learn

· Save time with ongoing monitoring and management done for you. nvestment professionals looking after There is no guarantee provided by any party that participation in any of your retirement strategy free for 90 the Advisory Services will result in a profit or that the related account will

days,2 with no obligation. outperform a self-managed portfolio invested without assistance.

1 Omine Advice and My Total Retirement* are part of the Empower Retirement Advisory Services suite of services offered by Advised Assets Group, LLC, a resistanced involvment advicer

2 After the 90-day promotional particle, you will remain in the managed account service unless you cancel your enrollment and you will be responsible for any applicable less. If you choose to remain enrolled in the service, you will be charged applicable less from your enrollment date. Effective date is the date the applicable form is processed.

3 "No obligation" means participants who enroll can choose to unerroll at any time without penalty: Securities offered or distributed through GWFS Equities, Inc., Member FINRA/SIPC and a subsidiary of Great-West Life & Annuity

Insurance Company

Insurance Company. Compare New Tender, S. Engouse Nationent and Orear Alvis Envertment¹⁴⁴ are the maintening names of Greaz-Weit, Ide & Annahy Insurance O Corporate New Tender, Company of Name, C.C. Conz-Weite Life, A Annahy Insurance Company of New York, Herm O Bree, New York, HY, and subsidiaries and Alfanes, Andodary register commonment advects Associations, LLC and Greaz-Weite Capital Management, LLC 4021 Weit Life & Annualy Insurance Company. All rights reserved. 99(7):10-14(1):5724-1304 y insurance Company, York, NY, and their nr. LLC. @2019 Grean-





2. My Total Retirement[™] 90 Day Free Look Metrics

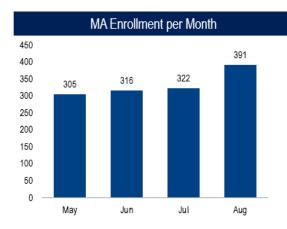
	Email	Reminder Email	
Email launch date	May 20, 2019	July 31, 2019	
Email participants	39,500	40,424	
Open Rates	42.0%	42.0%	
Postcard launch date	5/29/19	N/A	
Postcard participants	47,381	N/A	
Sent to participants not enrolled in MTR			

Total MTR Enrollments

May: 305 participants June: 316 participants July: 322 participants August: 391 participants Total : 1,334 participants



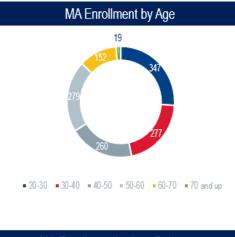
2. My Total Retirement[™] 90 Day Free Look Metrics



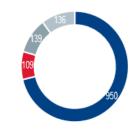
MA Enrollment by Years of Service



<1 Year >10 Years 1-3 Years 3-5 Years 5-10 Years

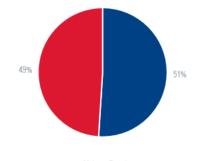


MA Enrollment by Acct Balance



\$200K \$50K \$100K \$100k \$200K \$200K

MA Enrollments by Gender



Male
 Female



3. Employer Newsletter

THERE'S A LOT TO SEE IN THE WDC

WDC Connection

You already know the Wisconsin Deferred Compensation Program is a valuable resource to help your employees save more for their future. But did you know you also play an important role in their retirement planning? It's true! Keep reading to learn everything you can make happen with help from the WDC.

YOUR LOCAL WDC RETIREMENT PLAN ADVISOR AND YOU

On site or on call, your local WDC Retirement Plan Advisor (RPA) can do it all! By making regular visits to your location to meet with you and your employees, your RPA is evailable to conduct and host

- Group presentations. Scheduling routine group meetings is an easy way to educate both new and current employees on the benefits of saving and investing in the WDC.
- · Personalized reviews. Employees who are already saving in the WDC can make a free one-on-one appointment to go over their account, contribution rate, and investment strategy. This can help employees stay on track toward reaching their retirement income goals.

Ready to schedule a date for the WDC staff to hold on-site personalized reviews for your employees? Contact your local RPA or email our Madison office at wdcquestions@empower-retirement.com.

Of course. If you or your employees have any questions or need more assistance, the WDC is always just a call away at (877) 457-WDCP (9327).

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AUGUST 2015

ONLINE ENROLLMEN The easter, the better...

can now directly enroll in the WDC online at www.wdc457.org in a few simple steps. They no longer have to meet with the WDC staff to get started.

... the earlier, the better! Encourage your employees to enroll on the WDC website as soon as possible so they can put time on their side and begin growing their retirement savings. Once they do, they can schedule a personalized review with us and begin using all the free WDC features that can help your employees reach a secure financial future.

Please note: The online enrollment code for the WDC is refreshed three times per year. Authorized PSC users can access the current enrollment code by following this path via the PSC: Plan Summary * Participants > Employee Forms > Plan Enrollment Code Flye

IN THIS ISSUE

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LET'S HELP YOUR EMPLOYEES GET ON A ROLL REQUENTLY ASKED QUEST SPREADING THE GOOD NEWS ENHANCED ONLINE SCHEDULER UPCOMING WEBINAR GETTING TO KNOW THE WOCK RECORD KEEPER



In just a few clicks, your employees care Enroll in My Total Retirement¹W for more



Sign up for e-delivery and include an email Initiate a distribution request once they've separated from service and received their

last paycheck. Website problems? No problem! If your employees have any issues accessing their account online, they can always make changes through the WDC Call Center at (877) 457-WDCP (9327).

to receive and invest employee contributions in a timely

Data security as always, is of paramount importance to

both the WDC and Empower. In fact, Empower utilizes

state-of-the-art system capabilities to securely transmit

and accurate manne

and store employee information.

If you need help getting started with elect

remittances, call the WDC at (800) 695-4952.

BETTER WEBSITE EXPERIENCE

When your employees log on to the WDC's new and

for them to manage their accounts and take action.

savings scenarios and start saving more.

direction and guidance with their investment.

strategy. There is no guarantee provided by any party

that participation in any of the advisory services will

Add a beneficiary to ensure their hard-earned

savings go to the people they intend when they

mproved website, it's now safer and simpler than ever

Use the contribution sliders to model different

More security. Less paper.

result in a profit.

pass away.

TWO WAYS TO SAVE

ittance remains the fastest and safest way Your employees are all different - which is why the WDC nent (the recordkeeper for the WDC) offers two different deferral options.

Whether it's before-tax, after-tax Roth, or a mix of both. r employees can choose a specific dollar amount from each paycheck or select a percentage of their gross wages to contribute to their WDC account. Any changes will be processed and communicated to you or your payroll department during the next payroll cycle.

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REFRESHED MATERIALS AVAILABLE

For employee

Extra, extral All WDC communications now include updated program information and reflect the 2019 annual IRS contribution limits

If you currently have a paper supply of WDC handouts and forms, please contact the Madison office or email wdcquestions@empower-retirement.com to receive your choice of updated PDFs or hard-copy versions. 2019 contribution limits

They are eligible to

	contribute the		
	Regular contribution	\$19,000	\$19,000
br.	Age 50+ catch-up contribution	\$6,000	\$25,000
ent	Special catch-up contribution	\$19,000	\$38,000
SKEE	QUESTIONS	Enter Group ID/Plan Num enrollment code.	ber 98971-01 and the plan
Visconsin Retirement dons? Unfortunately, no. WDC ently meet with employees who nent under the assumption that wRS (the state persion). However, wristers both, the WDC and WRS parate entities.		Then, they just have to finish t and they'll be ready to start s	
		Are there any other WDC resources I can share with my employees? Yes! There are several financial presentations available via the <i>Learning center</i> tab on the website, including:	
10000	ction to share with	 Basic Investment Education Budgeting: Helping You Rev 	each Your Goals, Helping
IC staff is unable to give detailed RS. When we receive WRS		You Achieve Your Dreams Retirement Planning: An A	Action Plan
	o direct your employees to 533-5020.	 Retirement Planning: An J Your Journey to Retirement 	
nwdc4	? You can find your local 57.org, clicking About the mu and selecting Meet	Your employees can also log i more great tools that can help for retirement	

eficiary designation work nd the WRS? No, beneficiary NEW LOOK FOR THE PSC rry over. Remind your emplo neficiary for both their WDC

All payroll contacts with authorized usernames for the Plan Service Center (PSC) should have already seen and accessed the new updated PSC. If you have any questions DC to save for retirement? As loyer, are WRS-eligible and the N-2 wages, the employee can about navigation or other processing issues, please call Employer Assistance at (800) 695-4952. e WDC

splowees enroll in the WDC2 It's to is follow these simple steps: 457.org.

in enroliment code

FOR PLAN SPONSOR LISE ONLY.

Total annual limit

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GETTING TO KNOW THE WDC'S RECORDKEEPER

The WDC works closely with Empower Retirement to inspire your employees to save more for the financial future they deserve.

Simply put, Empower oversees your employees' WDC accounts and activity (including contributions and investment allocations) and works together with ETF to ensure it meets the Deferred Compensation Board's objectives With Board approval. Empower provides the education and planning resources your employees can use to stay on track for a comfortable retirement. including the website for the WDC and communications like this newsletter.

One of the core priorities for the Board and Empower is to help your employees in the WDC see how their current saving and investing strategy can translate into monthly income in retirement. For example, when they log in to their WDC account online, they'll always have access to an estimate of their projected retirement income - and ways to increase it and stay on track. For more information, visit

www.empower-retirement.com

nt^{se} are part of the Empower Retirement Advi

Or a strike offered by OWTS Equities, Inc., Member FINRA/SIPC, marketed under the Empower brand. OWTS is affliated with Graz-West Funds Graz-West Trust Company. ILC: and registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. LLC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And registered investment address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And Registered Investment Address Addread Assets Group. LLC and Graz-West Capital Management, LLC, marketer rule Graz-West Trust Company. IC: And Registered Investment Address Address Address Trust Company. IC: Address A

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3. Employer Newsletter Metrics

	Financial Services Industry Rate	WDC Employer Newsletter Email Results
Email date	N/A	August 15, 2019
Employers Emailed	N/A	1,185
Delivery Rate	99.33%	82.86% (982 of 1,185)
Open Rate (email)	23.30%	34.51% (409 of 1,185)
Click Through Rates	3.20%	23.96% (284 of 1,185)
Click to Open Rates	12.0%	42.05% (172 of 409)



4. Employer Webinar

- Thursday, September 19, 2019 at 11:45 a.m.
- 41 Participants
- Discussed the new employer website, online enrollment, contribution rates, and employee advice
- Demonstrated a Retirement Readiness Review (R3)





5. Fund changes

- FDIC Bank Option move to Johnson Bank
 - 4Q18 newsletter article
 - Letter mailed 6/6/19
- Federated US Gov't Securities 2-5 year Instl Fund removal
 - 4Q18 newsletter article
 - 1Q19 newsletter article
 - 2Q19 newsletter article
 - Letter mailed 10/1/19
- Dodge & Cox Income Fund addition
 - 2Q19 newsletter article
- WDC BlackRock Fund asset class change
 - 2Q19 newsletter article





6. Ongoing Stay in the Plan Campaign



The closer you get to retirement, the more you want to ensure you stay on track.

Stick with the WDC to help you reach your retirement goals.

Start by reviewing the Annual Retirement Plan Account Check-up to see if you are on track to meet your retirement goals.

WDC RETIREMENT CHECK-UP

Then take action and schedule a meeting with your local WDC retirement representative¹ to learn the benefits of keeping your savings with the WDC.

SCHEDULE A MEETING NOW

Or, call (877) 457-WDCP (9327), press 0 and say "yes" to speak with a representative.

Benefits of staying in the plans include:

- Potentially lower fees.
- Access to local, dedicated representatives.
- A wide variety of investment choices.

CALL TODAY! (877) 457-WDCP (9327) www.wdc457.org

DON'T GIVE UP BEFORE YOU'RE FINISHED.





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- A wide variety of investment choices.

CALL TODAY! (877) 457-WDCP (9327) www.wdc457.org





6. Ongoing Stay in the Plan Campaign – Metrics

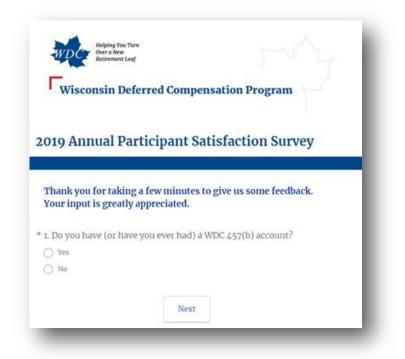
	Financial Services Industry Rate	Stay in the Plan Campaign Email Results (Winter)
Emails Delivered	N/A	2,894
Open Rates	23.3%	36.0%
Click to Open Rates	3.2%	18%
Clicked Retirement C	82%	
Clicked Schedule a Meeting		11%

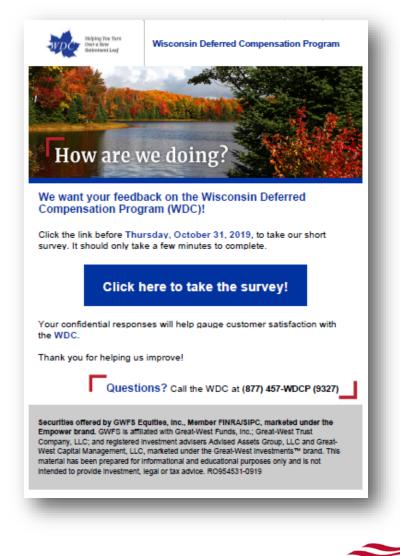


7. Employee Survey

Tactics

- Pre login web tile
- Pre login bulletin
- Post login message
- Email
- Tweets







8. Enrollment Campaign

Tactics

- Video
- Targeted/self-send email
- Web banner
- Tweets





Field Activity – Retirement Plan Advisors



FOR FINANCIAL PROFESSIONAL AND PLAN SPONSOR USE ONLY.

OPTIMIZING THE VALUE OF YOUR FIELD TEAM



Total Plan Population:

- Assets: \$5.1b
- Participants: 61,000
- Avg Acct Balance: \$83,606
- Avg Age: 51 yrs old
- Avg Equity: 81%

Communication Method

- Digital Campaigns
- Webinars
- Group setting meetings •
- RPAs on-site at employer



Targeted Population: (\$250k+ and 90%+ equity)

- Assets: **\$1.15b**
- Participants: 2,500
- Avg Acct Balance: \$460,000
- Avg Age: 60
- Avg Equity: 98%

Makes up:

- 4% of Plan Participants
- 23% of Plan Assets

Communication Method

- Proactive RPA engagement
- Online scheduler
- Retirement Readiness Reviews
- **IOHN**
- Financial Planning



Target Date Fund Usage

- Of the 250k+ population
 - 1,280 (51%) are using TDFs
 - Average weighting 40%
 - Only 259 (20%) of the 1,280 using
 TDFs are using ONE TDF



Targeted Population: (\$250k+ and 90%+ equity)

- Assets: **\$1.15b**
- Participants: **2,500**
- Avg Acct Balance: **\$460,000**
- Avg Age: 60
- Avg Equity: 98%

Makes up:

- 4% of Plan Participants
- 23% of Plan Assets

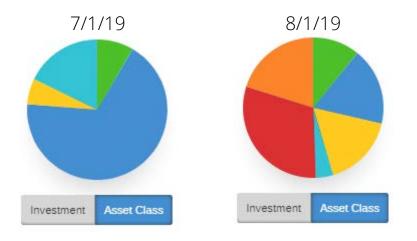
Communication Method

- Proactive RPA engagement
- Online scheduler
- Retirement Readiness
 Reviews
- Financial Planning



RRR Success Stories

- 1. 55 years old, Correctional Officer, \$551k balance, working excessive OT with goal of increasing WRS benefit
 - Discovered he didn't have to continue these hours
 - Could retire at year-end and replace well over 100% of income instead of working another 3+ years
 - Had <u>never</u> reviewed investments over the years
 - Enrolled in MTR because he was too Aggressive





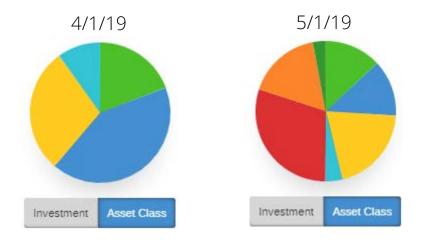
RRR Examples

- 2. Widow, \$700k balance, Aggressive
 - Moved to moderate-conservative
- 3. 62 years old, \$10k WDC balance, despair assuming working another 8 years
 - After R3, with pension and Social Security, looked at retiring next year and two years from now
 - Living on 80%+ of her current income, she can retire next year
- 4. Two State Troopers 46 years old, \$184k and 48 years old, \$183k
 - Both aggressively invested; both met with RPA and learned they didn't need to be based on income projections
 - Declined MTR enrollment and one trooper called outside advisor
 - Outside advisor suggested he enroll in MTR (was very impressed by fees)
 - Both came back to RPA and enrolled in MTR



RRR Examples

- 5. 63 years old, \$877k
 - Met with RPA for help with website and to update beneficiaries
 - Conference call with call center took place
 - RPA uncovered that he hadn't reviewed his investments in over 20 years
 - Had had a bad experience with an advisor and an annuity with excessive fees
 - Allowed an RRR with RPA and enrolled in MTR





Up Next - Q4 2019

1. National Retirement Security Week Campaign

Your Roadmap to Success NRSW campaign

Tactics

- Email
- Flier
- Web tile
- Tweets
- 2. Employer Survey
- 3. Annual updates
- 4. 2020 Strategic Partnership Plan



