ETF Secretary's Agency Oversight and Administration

1. Management of Operations

	Strongly Agree	Agree	Neutral*	Disagree	0.0	l have not directly observed this behavior/task	
1. Oversees budget, staff, and operating resources in a responsible manner.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
2. Ensures compliance with federal/state laws, rules, contracts and policies.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
3. Submits reasonable budget requests that address important priorities/needs.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
4. Makes thoughtful/appropriate decisions after gaining input and analyzing the facts.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
5. Ensures operational consistency/stability through a qualified managerial team and consistently values their skills, knowledge, and contributions.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
6. Uses benchmark studies, surveys, and best practices to improve programs, processes, and service.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
7. Establishes proper controls and security measures to meet ETF's mission/objectives.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
8. Encourages the prudent use of technology.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
9. Oversees and monitors ETF's business continuity/disaster recovery plans.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
Comment (*If marking "Neutral", please indicate a reason why.)							

2. Member/Employer Services

	Strongly Agree		Neutral*	Disagree		I have not directly observed this behavior/task
1. Uses various methods/tools to inform members about potential/actual benefit changes (legislation, regulations, policies, etc.).	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
2. Ensures members receive accurate and professional responses to questions and information requests.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
3. Seeks partnerships with employers and a wide range of government organizations.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
4. Demonstrates/encourages open communication with Wisconsin Retirement System state/local employers.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
5. Solicits feedback from members/stakeholders on communication and service preferences.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Comment (*If marking "Neutral", please indicate a rea	son why.)	7				
3. External Relations	Strongly Agree	Agree	Neutral*	Disagree	00	I have not directly observed this behavior/task
1. Maintains effective communication with external entities/stakeholders (Legislature, Governor's Office, State of Wisconsin Investment Board, government officials and the public).	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\sim	
omenais and the public).					\bigcirc	\bigcirc
 Maintains awareness of state/national influences and activities. 	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	0
2. Maintains awareness of state/national influences	\bigcirc	\bigcirc	0	0	0	0 0 0
 Maintains awareness of state/national influences and activities. Works to enhance the agency's reputation and 	0			0		 O O O O
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 Maintains awareness of state/national influences and activities. Works to enhance the agency's reputation and image. Desires and seeks input from state/federal benefit associations and interest groups. Understands and pursues a legislative program that protects members' legal benefit rights and benefit program stability. Ensures legislative and regulatory activities are monitored and analyzed. Maintains effective media relations and serves as spokesperson, when appropriate. Conveys the need for ongoing professional 	 					

4. Staff Development

	Strongly				0.0	I have not directly observed this
	Agree	Agree	Neutral*	Disagree	Disagree	behavior/task
1. Attracts, retains, and motivates quality employees.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
2. Creates an atmosphere that fosters teamwork, creativity, and participation.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
3. Works to minimize turnover by maintaining staff satisfaction.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
4. Encourages staff training/other programs to develop skill sets and provide for career advancement, within budget parameters.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
5. Demonstrates a collaborative managerial style involving others in decision-making.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
6. Identifies and understands issues and takes appropriate steps to resolve them.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
7. Keep employees informed of key events or activities.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
8. Addresses succession planning for key positions.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
9. Encourages workplace diversity and assures managerial compliance with human resources laws and policies.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Comment (*If marking "Neutral", please indicate a reason why.)						

5. Leadership

	Strongly Agree		Neutral*	Disagree	00	I have not directly observed this behavior/task	
1. Instills a sense of confidence and is viewed as a skilled and trusted leader.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
2. Uses strategic planning team approaches to set goals and prepare for the future.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
3. Leads organization with a vision and provides clear direction to staff.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
4. Recognizes excellence in various ways and offers a supportive work environment.		\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
5. Maintains awareness of employee benefit program trends and responds to change.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
6. Delegates authority/responsibility in an appropriate manner.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
7. Invites and welcomes innovative ideas.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
8. Acts in an open and ethical manner.	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
Comment (*If marking "Neutral", please indicate a reason why.)							