# WI State Employee Health Insurance Program

Group Insurance Board May 22, 2012



# Health Benefit Program: Overview

- 240,000 covered lives
- State group health plan:
  - State employees, elected officials, University of Wisconsin System, legislature, state retirees
  - 72,000 active state employees and 22,000 retired state employees
- Local group health plan:
  - Public employer elects to participate
  - 366 participating employers
  - 12,000 active local employees and 2,000 retired local employees
- Estimated \$1.5 billion in annual insurance premiums for state, local, and retired participants



#### **ETF Member Counts**

#### South Central WI Dane 84,000 Dane + Contiguous counties= 110,000

<u>SE WI</u> Milwaukee 15,000 Racine 5,700 Waukesha 6,000

Fox Valley / NE WI Brown 4,500 Fond Du Lac 5,000 Outgamie 3,500 Winnebago 8,300

<u>Western WI</u> Eau Claire 5,300 LaCrosse 4,500

Central WI Portage 3,500

Highlighted regions account for 75% of program participants.

# **Health Benefit Program: Structure**

### Governance

Group Insurance Board

Administration of Benefits
18 competing health plans
Standard plan
State maintenance plan

# Health Benefit Program: Structure

- Uniform Benefits
  - GIB controls benefit structure
  - Eliminates risk avoidance through benefit design
- Three-tier system for plans and employee contributions
  - Tier 1 top plans in efficiency and quality, lowest employee contribution
  - Tier 2 lower ranking plans in efficiency and/or quality, higher employee contribution
  - Tier 3 lowest ranking plans in efficiency and quality, highest employee contribution
- Carve-out coverage for prescription drugs (2003)

Pharmacy Benefits Manager (PBM): Navitus

### **Current Rx Program**

- 2003: Drug Coverage Carve-Out
  - Consolidated coverage under one PBM -- Navitus
  - Restructured drug benefit co-pay from 2-level to 3-level
    - Level 1 = low cost generics, \$5 per script
    - Level 2 = mostly formulary name brand drugs, \$15 per script
    - Level 3 = non-formulary drugs, \$35 per script

#### January

Employee Trust Funds (ETF) compiles benefit change suggestions received over past year

ETF solicits benefit change suggestions from health plans

Guidelines Workgroup discusses potential changes
ETF, OCI, OSER, UW, DOA

#### **February-April**

Guidelines Workgroup finalizes benefit change recommendations for the Group Insurance Board

ETF works with actuarial consultant to cost out changes

#### May

Benefit change recommendations go before the Group Insurance Board

#### **May-July**

- Plans submit detailed cost and utilization data
- Actuary evaluates utilization data and demographics
- Actuary compares cost effectiveness of each plan using sophisticated risk adjustment system
- Plans are placed in one of three tiers
- Subsequent premium bids from plans are matched against this analysis
- Plans bidding higher or lower than data submissions have tier placements adjusted accordingly
- Plans are also "credited" for reporting high quality results (i.e., HEDIS scores)
- Plans in Tiers 2 and 3 are called in for negotiations

#### August

- Board staff and actuary review data submission with plan representatives
- Problem areas are identified and quantified
- Plans are advised on specific areas where savings could be achieved based upon the performance of their peers
- Plans are advised of the specific dollar amount by which premiums must be reduced in order to be placed in a lower tier
- Plans are then given the opportunity to submit a final bid
- Plan tiering recommendations go before the Group Insurance Board

#### September

Enrollment materials distributed to members

#### October

Annual "It's Your Choice" enrollment period

### **Results**

### Incentives

- Plans have strong incentives to be placed in Tier 1 to attract enrollees
- Enrollees have strong incentives to select Tier 1 plans due to the lower premium
- Risk adjustment methodology levels the playing field
- Benefit levels have been maintained and high quality and safety have been encouraged and rewarded

### **Results**

#### Premiums (per contract per month)

- Pre-Tiering Increases: 6-year average of 11%
- Post-Tiering Increases: 7-year average of 7.1%

