# IBM Watson Health Contract Options

Item 7: Group Insurance Board

Rachel Carabell, Office of Strategic Health Policy

Joanne Klaas, Bureau of Budget, Contract Administration and Procurement



# **Action Needed**

• ETF requests the Board direct ETF to pursue a 10-year contract extension with IBM Watson Health for data warehouse services effective January 1, 2023.

## **Current Status**

- At the November 2019 meeting, the Board approved extending the IBM contract through December 31, 2022.
- ETF indicated it would bring the Board options for contracting for data warehouse services starting January 1, 2023 at its February 2020 meeting.
- Given the necessary timelines to implement a data warehouse, it is prudent at this time to make a decision about procurement options, if the Board wants to pursue a request-for-proposal.

## **Current Contract**

IBM Watson Health provides a data warehouse and business intelligence tools for the Group Health Insurance Program.

Original Contract Term:

March 1, 2017 – December 31, 2018

Two, two-year extensions: January 1, 2019 – December 31, 2022



## **Current Contract Costs**

#### Spending To Date

- \$1.7 million through 2019
- Approximately \$975,000 was for implementation

# Future Operational Costs

• 2020: \$386,000

• 2021: \$396,000

• 2022: \$408,000

#### One-Time Costs

- Examples include:
  - ETF adds a new data source or data submitter
  - File format changes
  - Data submitter has to resubmit data to correct errors



## **Examples of Current DAISI Uses**







2020 Uniform Benefits Changes



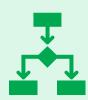
Provider Access
Analysis



Preliminary Return on Investment



Estimate for the Well Wisconsin Program Future State:



Support annual rate-setting process and development of the Board's strategic plan



## Recent Updates to DAISI

UnitedHealthCare's Medicare Advantage plan

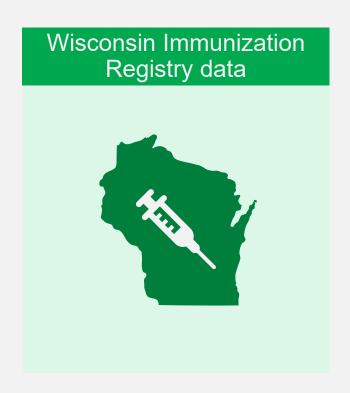
New data submitter

Area Deprivation Index

Socio economic factors based on a member's nine-digit zip code



## Future Updates to DAISI









# **Procurement Options**

For the period starting January 1, 2023, the following procurement options are presented:

- RFP
- Two-year extension
- 10-year extension
- Evergreen contract



# **RFP Target Dates**

#### November 2020

Release RFP



#### July 2021

Contract Start
 Date



#### January 1, 2023

 New data warehouse operational

- Allows for 18-month implementation period to negotiate data sharing agreements, secure historical data, and fully test new data warehouse.
- Overlapping contract periods are critical to avoid a data dark period.

## RFP Risks

#### If a new vendor is selected:

- Implementation costs and timeline are significant.
- New vendor would have to be significantly lower cost to offset implementation costs.
- Diversion of analytic resources and curtailing analytic maturity.
- ETF is satisfied with IBM's tools.
- No critical or high risk data security or quality issues found with IBM.

Original RFP – only two vendors met ETF's needs and IBM was price competitive



## **Two-Year Extension**

Extend contract another two years through 2024

Financial terms would have to be negotiated

Additional time to determine if an RFP is appropriate



## **10-Year Extension**

Extend the contract through December 31, 2032

Financial terms would have to be negotiated

Reflects the nature of a data warehouse

Appropriate given likely changes in technology and the market

Allows ETF analytic capabilities to continue developing



# **Evergreen Option**

#### Convert the IBM contract to an evergreen contract

- Automatically renews unless either party notifies the other it intends to terminate
- Annual performance review
- Payments would be contingent on continued satisfaction

ETF has other evergreen contracts

Reflects the nature of a data warehouse

Allows ETF analytic capabilities to continue developing

Does not prevent future reviews of technology and market conditions



### Recommendation

Approve ETF pursuing a 10-year contract extension with IBM Watson Health for data warehouse services effective January 1, 2023

- •Financial cost of switching to a different vendor is significant.
- Additional cost of diverting ETF analytic resources away from analytic priorities.
- No indication the market has changed significantly since the original RFP.
- •Board still has options if IBM's performance deteriorates.





# Thank you











608-266-3285