

Wisconsin Retirement System

WRS Update:
1) Process of Setting Investment Return Assumption
2) WRS Analysis – Investment Return and Risk

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PROCESS OF SETTING THE INVESTMENT RETURN ASSUMPTION

Assumption Setting

- WRS uses a 3-year Experience Study cycle
 - Investigates economic and demographic assumptions
 - Upcoming experience study for 2015-2017 will be completed in 2018
- Investment return investigated
 - Each experience study
 - Reviewed during interim years by actuary
 - Separate project with State of Wisconsin Investment Board (SWIB) every few years





Trends in investment return assumptions



Source: 2017 Public Plans Database



• Trends in investment return assumptions



Estimates of what investors needed to earn 7.5%

*Likely amount by which returns could vary

Source: Callan Associates

THE WALL STREET JOURNAL.



- The assumption selected should be reasonable
 - May be no single "correct" answer
- Assumption selected using a process that is mainly based on economic capital market expectations using the Plan's target asset allocation:
 - Utilize a building block approach that reflects expected inflation, real rates of return, and plan related expenses
 - Take into account the volatility of the expected returns produced by the investment portfolio



Four Step Approach to Setting assumption

- Step 1 Research and Adopt an Expected Price Inflation Assumption
 - Many sources, currently around 2.5% or below
- Step 2 Rely on formal Investment Forecasts by experts, including plan's consultant and potentially others
- Step 3 Develop a Range of Reasonableness
- Step 4 Consider Range of Reasonableness and Professional Judgment
 - Select an investment return assumption which could be a single rate (most common for public sector funding), a "select and ultimate" rate, or even a yield curve

Guidance regarding the selection of economic assumptions for measuring pension obligations is provided by Actuarial Standards of Practice (ASOP) No. 27



Step 2 - Rely on formal Investment Forecasts by experts

- Rely on formal investment forecasts by experts:
 - Obtain professional *forward-looking* capital market forecasts from experts – "investment economists"
 - Such forecasts are usually for a 5 to 15 year horizon; some experts provide longer horizon forecasts
 - Forward-looking capital market forecasts include:
 - Expected returns for each asset class
 - Expected standard deviations for each asset class
 - Expected correlation coefficients among all asset classes



Step 3 – Develop a Range of Reasonableness – Example, not based on WRS

Mapping Case Study Plan's Asset Allocation to									
Sample Investment Consulta	Sample Investment Consultant's (IC) List of Asset Classes								
	Case Study	Sample IC's							
Asset Classes	Plan's Asset	Expected Nominal							
	Allocation	Gross Return							
Broad Dom Eq	-	9.35%							
Large Cap	32%	9.05%							
Small/Mid Cap	13%	10.55%							
Int'l Equity	15%	9.50%							
Emerging Mkts	-	11.75%							
Global ex-US Eq	-	10.06%							
Defensive	-	3.25%							
Domestic Fixed	21%	3.80%							
Long Duration	-	4.56%							
TIPS	-	3.60%							
High Yield	-	6.15%							
Non-US\$ Fixed	4%	3.75%							
Real Estate	10%	7.85%							
Private Equity	-	13.10%							
Absolute Return	-	6.25%							
Commodities	-	6.50%							
T-Bills (Cash Equiv)	5%	3.00%							
Total Portfolio	100%	7.58%							



Step 3 – Develop a Range of Reasonableness – Example, not based on WRS

Investment Consultant	Investment Consultant Expected Nominal Return	Investment Consultant's Inflation Assumption	Expected Real Return (2)–(3)	Uniform Price Inflation Assumption	Gross Expected Nominal Return (4)+(5)	Plan Incurred Expense Assumption	Expected Nominal Return Net of Expenses (6)-(7)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	6.42%	2.30%	4.12%	2.50%	6.62%	0.48%	6.14%
2	7.15%	3.00%	4.15%	2.50%	6.65%	0.48%	6.17%
3	6.96%	2.75%	4.21%	2.50%	6.71%	0.48%	6.23%
4	7.46%	3.01%	4.45%	2.50%	6.95%	0.48%	6.47%
5	7.15%	2.50%	4.65%	2.50%	7.15%	0.48%	6.67%
6	7.29%	2.50%	4.79%	2.50%	7.29%	0.48%	6.81%
7	7.58%	2.50%	5.08%	2.50%	7.58%	0.48%	7.10%
8	7.48%	2.40%	5.08%	2.50%	7.58%	0.48%	7.10%
9	7.69%	2.50%	5.19%	2.50%	7.69%	0.48%	7.21%
10	8.32%	2.30%	6.02%	2.50%	8.52%	0.48%	8.04%
11	8.57%	2.02%	6.55%	2.50%	9.05%	0.48%	8.57%
Average	7.46%	2.53%	4.93%	2.50%	7.43%	0.48%	6.95%



Step 3 – Develop a Range of Reasonableness

- Arithmetic Mean
 - "Expected Return"
 - Expected return for each year standing alone
- Geometric Mean
 - Average compounded annual return over time
 - Always lower than Arithmetic Mean (in the real world)
 - The compound return that is at the 50th percentile of expectation



Investment Return Assumption - Example

Step 3 – Develop a Range of Reasonableness, Geometric vs. Arithmetic.

	Ste	ady Return		Vo	Volatile Return		
	Beg of Yr	Return	End of Yr	Beg of Yr	Return	End of Yr	
2016	\$1,000	7.50%	\$1,075	\$1,000	20.00%	\$1,200	
2017	\$1,075	7.50%	\$1,156	\$1,200	-5.00%	\$1,140	
2018	\$1,156	7.50%	\$1,242	\$1,140	20.00%	\$1,368	
2019	\$1,242	7.50%	\$1,335	\$1,368	-5.00%	\$1,300	
2020	\$1,335	7.50%	\$1,436	\$1,300	20.00%	\$1,560	
2021	\$1,436	7.50%	\$1,543	\$1,560	-5.00%	\$1,482	
2022	\$1,543	7.50%	\$1,659	\$1,482	20.00%	\$1,778	
2023	\$1,659	7.50%	\$1,783	\$1,778	-5.00%	\$1,689	
2024	\$1,783	7.50%	\$1,917	\$1,689	20.00%	\$2,027	
2025	\$1,917	7.50%	\$2,061	\$2,027	-5.00%	\$1,925	
Average	e Rate of Return						
Arithn	netic	7.50%			7.50%		
Geom	etric	7.50%			6.77%		
Varianc	e	0.00%			1.56%		
Std Dev		0.00%			12.50%		

A steady return produces a higher ending balance than a volatile return if the arithmetic average is the same. The geometric average reflects that behavior better than the arithmetic average. Basically, Volatility drags down return.



Step 3 – Develop a Range of Reasonableness

- Consider percentiles and probabilities of compounded returns
 - The "Geometric Mean" is the 50th percentile of compound returns
 - Half the compounded returns are expected to exceed the 50th percentile and half are expected to fall short
 - The 50th percentile return has a 50% probability of being achieved
 - A return assumption higher than the 50th percentile of compounded returns will have less than a 50% chance of being achieved



Step 3 – Develop a Range of Reasonableness – Example, not based on WRS

Investment	Distribu Geomet	Probability of exceeding		
Consultant	25th	50th	75th	7.75% *
(1)	(2)	(3)	(4)	(5)
1	3.77%	5.49%	7.25%	22.7%
2	3.77%	5.51%	7.29%	23.2%
3	4.01%	5.65%	7.32%	23.2%
4	4.10%	5.83%	7.59%	26.2%
5	4.33%	6.04%	7.77%	28.2%
6	4.20%	6.06%	7.95%	30.1%
7	4.59%	6.40%	8.23%	33.3%
8	5.08%	6.60%	8.15%	33.2%
9	4.84%	6.57%	8.33%	34.7%
10	6.07%	7.56%	9.08%	47.1%
11	5.65%	7.69%	9.76%	49.3%
Average	4.58%	6.31%	8.07%	31.9%

*Plan's current return assumption net of expenses.



Step 4 Consider Range of Reasonableness and Professional Judgment

- To make the *final* decision on a return assumption --
 - Consider the range between the two means (geometric and arithmetic)
 - Consider professional judgment
 - Consider a longer horizon, while being judged by stakeholders and other observers in a short/mid-term horizon
 - Consider probabilities of achieving the selected assumption over the mid-term horizon
 - Consider the uncertainty in the forecasts; in economics and investing, uncertainty usually provokes conservatism
 - Consider avoiding large moves all at once



WRS ANALYSIS – INVESTMENT RETURN AND RISK

Objectives of WRS Analysis

- Commissioned by SWIB, presented at SWIB October 2017 Retreat
- Investigate
 - Relationship of Investment Return to Success
 Measures
 - Effects of bad outcomes
- Evaluate several points along the Asset Allocation spectrum against measures of success.
- Find the "Goldilocks Zone" if it exists.



Asset Allocation and WRS





Measures of Successful Asset Allocation (WRS Perspective)

- Stable Contribution Rates
- Affordable Contribution Rates
- Generate Dividends (earnings > 5%)
- Avoid Dividend Takebacks
- Maintain fully funded retiree reserve



Asset Allocation Spectrum

	Asset Allocation Characteristi			
	High Risk	Low Risk		
Probability of	High Reward	Low Reward		
Stable Contribution Rates	Low	High		
Affordable Contribution Rates	Medium	Low		
Generate Dividends	High	Low		
Dividend Takebacks	Medium	Medium		
Maintain Fully Funded Retire Reserve	Medium	High *		

- An ideal Asset Allocation would provide stable, affordable contribution rates, generate dividends sufficient to offset inflation with no takebacks, and would maintain the retiree reserve in a fully funded position.
- There probably is no such thing, but is there a "Goldilocks Zone" that provides an optimal combined outcome of all the measures taken together?

* But not in the very long term



Key Changes from 2015 Study

- Combined SWIB returns for 2015 and 2016 slightly lower than assumed rate of 7.2% (-0.4% return for 2015 and 8.29% return for 2016)
- Mortality table update (slightly longer expected lifetimes)
- Slightly lower Standard Deviation than 2015 Study
- Updated census data as of December 31, 2016





- Retiree Reserve: Intended to hold exactly the right amount of money so that IF
 - each person lives exactly the right number of years,
 - and gets exactly the same benefit each year
 - and the reserve earns exactly 5% each year,
- Then the reserve will be exhausted the day the last person dies.



Dividend Reserve

- Retirees share in investment gains, but also share in investment losses. Prior dividends can be reduced if less than 5% is credited to the Core Annuity Division.
- Only dividends can be reduced. The original core benefit is protected.
- The present value of the excess of total core benefits over original benefits is called the "Dividend Reserve", although there is no formal definition of such a reserve.



- A positive dividend reserve means that retirees are getting some inflation protection, but also provides a means by which the effect of investment losses on employer rates can be dampened.
- A \$0 dividend reserve means that retirees have lost all inflation protection and one of the shock absorbers on employer rates is gone.



Dividend Remaining (as a Percentage of Total Benefit) by Year of Retirement





Dividend Reserve Depletion

- The probability of such an event is low. Even 2008 did not produce depletion.
- In a low and volatile return market environment, realizing a return low enough to deplete the dividend reserve is more likely.
- The following slides explore in general terms what a deficit in the retiree reserve means for the System.



Dividend Reserve Depletion: Liability Attributable to Dividends

Valuation	Liability for Dividend Remaining (billions)	Liability for Dividend Adjustment (billions)				
12/31/2010	\$7.2	\$(0.3)				
12/31/2011	6.4	(1.7)				
12/31/2012	4.5	(1.3)				
12/31/2013	3.0	2.0				
12/31/2014	4.6	1.3				
12/31/2015	5.5	0.2				
12/31/2016	5.4	1.0				
12/31/2017 (est)	6.0					

- Liability for Dividend Remaining represents the value of all previously granted dividends
- If another market event similar to 2008 were to occur again, the complete depletion of the dividend would become a real possibility



Monte Carlo Simulations

- Based on 10,000 random trials
- Valuation Assumptions held constant
- Assumes seven sets of expected return/standard deviations (provided by SWIB Investment Consultant, NEPC)

	Expect	Expected Return			
	Geometric	Arithmetic	Deviation		
Scenario 1	5.0%	5.3%	8.2%		
Scenario 2	6.0%	6.5%	11.4%		
Scenario 3	7.0%	7.9%	15.2%		
Scenario 4	7.2%	8.2%	16.0%		
Scenario 5	8.0%	9.4%	19.4%		
Scenario 6	9.0%	11.1%	24.1%		
Scenario 7	10.0%	13.1%	29.5%		



Contribution as a % of Payroll Scenario 2 – 6.0%ER,11.4%SD





Dividend Rates Scenario 2 – 6.0%ER,11.4%SD





Contribution as a % of Payroll Scenario 3 – 7.0%ER,15.2%SD



Dividend Rates Scenario 3 – 7.0%ER,15.2%SD



5th Percentile	-3.2%	-5.3%	-6.1%	-5.5%	-6.3%	-4.3%	-3.5%	-2.9%	-2.5%	-2.3%	-2.0%
25th Percentile	-0.4%	-2.0%	-2.2%	-1.2%	-1.5%	-0.8%	-0.4%	-0.2%	0.0%	0.1%	0.2%
Median	1.5%	0.4%	0.4%	1.7%	1.5%	1.5%	1.7%	1.7%	1.7%	1.7%	1.7%
75th Percentile	3.4%	2.7%	3.2%	4.6%	4.4%	3.9%	3.7%	3.6%	3.4%	3.3%	3.2%
95th Percentile	6.2%	6.3%	7.1%	8.7%	8.6%	7.3%	6.6%	6.2%	5.9%	5.6%	5.3%



Contribution as a % of Payroll Scenario 4 – 7.2%ER,16.0%SD



Dividend Rates Scenario 4 – 7.2%ER,16.0%SD





Discussion of Dividend

Probability That Dividend Reserve Will Be Depleted in Year

		Expected	Standard			Year		
		ROR	Deviation	1	5	10	20	50
	1	5.0%	8.2%	0.0%	12.5%	22.7%	30.0%	39.6%
Current	2	6.0%	11.4%	0.0%	15.4%	17.6%	12.4%	3.9%
	3	7.0%	15.2%	0.0%	18.2%	16.4%	7.7%	0.9%
	4	7.2%	16.0%	0.0%	18.7%	16.4%	7.3%	0.6%
	5	8.0%	19.4%	0.0%	20.9%	16.7%	6.5%	0.4%
	6	9.0%	24.1%	0.3%	23.2%	18.0%	6.6%	0.3%
	7	10.0%	29.5%	0.9%	26.2%	20.0%	7.5%	0.4%



Discussion of Dividend

Probability of Negative Dividend in Year

		Expected	Standard	Year				
		ROR	Deviation	1	5	10	20	50
	1	5.0%	8.2%	23.2%	52.7%	55.8%	54.4%	52.5%
	2	6.0%	11.4%	26.6%	42.0%	33.1%	28.8%	28.1%
>	3	7.0%	15.2%	29.5%	37.1%	23.2%	18.5%	18.8%
	4	7.2%	16.0%	29.9%	36.5%	22.0%	17.3%	17.8%
	5	8.0%	19.4%	31.7%	34.8%	19.2%	14.5%	14.9%
	6	9.0%	24.1%	33.5%	34.3%	17.4%	12.7%	13.3%
	7	10.0%	29.5%	34.9%	35.0%	17.2%	12.5%	13.1%





Discussion of Dividend

Worst Case Scenario of Cumulative Dividend Percent (% of Floor Benefit That Is Funded)

	Expected	Standard	Year				
	ROR	Deviation	1	5	10	20	50
1	5.0%	8.2%	109%	88%	81%	76%	66%
2	6.0%	11.4%	108%	81%	76%	77%	84%
3	7.0%	15.2%	106%	74%	69%	76%	103%
4	7.2%	16.0%	106%	72%	68%	75%	108%
5	8.0%	19.4%	105%	65%	61%	72%	122%
6	9.0%	24.1%	103%	55%	51%	65%	136%
7	10.0%	29.5%	100%	44%	39%	55%	141%

Worst Case Scenario based on 1st Percentile (i.e., 1% probability)



Dividend Observations

- The low risk scenarios are actually risky in the sense that, for example, 5% expected return has much higher chance of dividend depletion in later years than higher risk scenarios
- Must balance short and long term volatility
- Consider probability of dividend depletion
- Consider level of worst case scenario that is acceptable



Combination of All Scenarios

				2027 Results by %-tile of Investment Return Outco						utcomes
				Contrik	oution Ra	ites	Divi	dend Rat	es	Retiree FS
		ROR	StdDev	95th	50th	5th	95th	50th	5th	5th Percentile
	1	5.0%	8.2%	13.6%	15.8%	17.5%	1.7%	-0.2%	-2.2%	76% in year 50
0	2	6.0%	11.4%	11.8%	15.1%	17.6%	3.5%	0.8%	-2.0%	88% in year 10
	2A	6.15%	12.0%	11.4%	15.0%	17.7%	3.8%	0.9%	-2.0%	87% in year 10
	3	7.0%	15.2%	9.4%	14.4%	17.9%	5.3%	1.7%	-2.0%	85% in year 10
	4	7.2%	16.0%	8.9%	14.3%	17.9%	5.7%	1.9%	-2.0%	84% in year 10
	5	8.0%	19.4%	6.4%	13.7%	18.2%	7.3%	2.7%	-2.1%	80% in year 10
	6	9.0%	24.1%	2.7%	13.0%	18.6%	9.4%	3.6%	-2.4%	74% in year 10
	7	10.0%	29.5%	0.0%	12.3%	19.2%	11.6%	4.4%	-2.9%	65% in year 10

- Lower assumed rates of return result in higher expected contributions and lower expected dividends
- Higher assumed rates of return are associated with higher standard deviation (i.e. risk) and 5th Percentile scenario for retiree dividend pool falling below 80%
- Scenarios 2, 2A, 3 and 4 represent potential 'Goldilocks Zone'



Measures of Successful Asset Allocation (WRS Perspective)

- Stable Contribution Rates
- Affordable Contribution Rates
- Generate Dividends (earnings > 5%)
- Avoid Dividend Takebacks
- Maintain fully funded retiree reserve

Continue to target 'Goldilocks zone' that provides for positive return with appropriate downside protection



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